

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Tuesday 27 October 2020
Via Zoom**

AGENDA

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|----|---|--------------------------|
| 1. | Apologies | Formal
Business |
| 2. | Declarations of Interests | Formal
Business |
| 3. | A. Minutes of the Board meeting held on 16 July and 19 August 2020 (WP)
<i>(Agree minutes for publication)</i> | Approval |
| | B. Matters arising (WP) | Discussion &
Approval |
| 4. | Vice-Chancellor's Update (including COVID Update) (HL)
<i>(Paper attached)</i> | Information |

Papers for Discussion

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|----|---|-----------------------------|
| 5. | A. FE Partnerships Discussion (HL/MD) | Discussion
Item |
| | B. Institute of Technology Wave 2 (MD) <i>Paper attached</i> | Information &
Discussion |
| | C. Student Recruitment and Enrolment Update (TG) <i>Paper attached</i> | Information &
Discussion |
| | D. Update on 2019/20 Financial Statements (ST) <i>Paper attached</i> | Information &
Discussion |
| | E. USS Pension Scheme Draft response (ST) <i>Paper attached</i> | Discussion &
Approval |
| | F. Operational Plan and Exception Report for 2019/20 and new operational Plan for 2020/21 (HL) <i>Paper attached</i> | Information &
Discussion |
| | G. NSS Update (MD) <i>Paper attached</i> | Information &
Discussion |
| | H. Risk Management Policy (ST) <i>Paper attached</i> | Approval |
| | I. Sustainability Report (TG) <i>Paper attached</i> | Information &
Discussion |
| | J. Recommendations from Nominations Committee (TG) <i>Paper attached</i> | Approval |
| | K. CUC Guidance Mapping (TG) <i>Paper attached</i> | Information & |

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|----|--|------------------------|
| L. | Board and Sub-committees Terms of Reference (TG) <i>Paper attached</i> | Discussion
Approval |
|----|--|------------------------|

*** Papers for Information**

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|----|---|--------------------------|
| 6. | A. Audit and Risk Committee Minutes (16 September 2020) (PW)
<i>Paper attached</i> | Information |
| | B. Nominations Committee Minutes (6 October 2020) (WP) <i>Paper attached</i> | Information |
| | C. Foundation Board Minutes (30 June 2020) (MP) <i>Paper attached</i> | Information |
| | D. Senate Minutes (8 July 2020) (HL) <i>Paper attached</i> | Information |
| | E. OfS Reportable Events register (TG) <i>Paper attached</i> | Information |
| | F. Company Seal Register (TG) <i>Paper attached</i> | Information |
| | G. Directors Register of Attendance (TG) <i>Paper attached</i> | Information |
| 7. | Any Other Business | Discussion &
Approval |
| 8. | Dates of Next Meetings:

Tuesday 24 November 2020 – 13.00
Thursday 11 February 2021 – 13.00
Thursday 22 April 2021 – 13.00
Tuesday 6 July 2021 – 13.00
Tuesday 26 October 2021 – 13.00
Tuesday 23 November 2021 – 13.00 | |

***** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.