

**University of Suffolk  
Board of Directors Meeting**

**1.00pm, Tuesday 26 October 2021  
Digitech Centre**

**AGENDA**

**Tour of Digitech Centre**

- |    |   |                          |
|----|---|--------------------------|
| 1. | <b>Apologies</b>  | Formal<br>Business       |
| 2. | <b>Declarations of Interests</b>  | Formal<br>Business       |
| 3. | <b>A. Minutes of the Board meeting held on <a href="#">6 July</a> and <a href="#">10 August</a> 2021 (MP)</b><br><i>(Agree minutes for publication)</i> | Approval                 |
|    | <b>B. Matters arising (WP)</b>  | Discussion &<br>Approval |
| 4. | <b>Vice-Chancellor's Update (HL)</b> <i>(Paper attached)</i>  | Information              |

**Papers for Discussion**

- |    |   |                             |
|----|---|-----------------------------|
| 5. | <b>A. Suffolk Academic (MD)</b> <i>Paper attached</i>   | Information &<br>Discussion |
|    | <b>B. Student Recruitment and Enrolment Update 2021/22</b> <ul style="list-style-type: none"> <li>• Student numbers <i>Paper attached</i> (TG)</li> <li>• Budget impact <i>(verbal)</i> (ST)</li> </ul> | Information &<br>Discussion |
|    | <b>C. Update on 2020/21 Financial Statements (ST)</b> <i>Paper attached</i>   | Information &<br>Discussion |
|    | <b>D. Operational Plan and Exception Report for 2020/21 and new Operational Plan for 2021/22 (HL)</b> <i>Paper attached</i>   | Information &<br>Discussion |
|    | <b>E. Risk Management Policy (ST)</b> <i>Paper attached</i>   | Approval                    |
|    | <b>F. <a href="#">Campus Sustainability Report 2020/21</a> (TG)</b> <i>Paper attached</i>   | Information &<br>Discussion |
|    | <b>G. <a href="#">Board and Sub-committees Terms of Reference</a> (TG)</b> <i>Paper attached</i>  | Approval                    |
|    | <b>H. Remunerations Committee Annual Report (AS)</b><br><i>Paper attached for independent directors only</i>  | Information &<br>Discussion |

**\* Papers for Information**

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|-----------|--|--------------------------|
| <b>6.</b> | <b>A.</b> Audit and Risk Committee Minutes (6 October 2021) (PW)<br><i>Paper attached</i>  | Information              |
|           | <b>B.</b> Nominations Committee Minutes (6 October 2021) (MP) <i>Paper attached</i>  | Information              |
|           | <b>C.</b> Senate Minutes (16 June 2021) (HL) <i>Paper attached</i>   | Information              |
|           | <b>D.</b> OfS Reportable Events register (TG) <i>Paper attached</i>  | Information              |
|           | <b>E.</b> Company Seal Register (TG) <i>Paper attached</i>   | Information              |
|           | <b>F.</b> <a href="#">Directors Register of Attendance</a> (TG) <i>Paper attached</i>  | Information              |
| <b>7.</b> | <b>Any Other Business</b>  | Discussion &<br>Approval |
| <b>8.</b> | <b>Dates of Next Meetings:</b><br><br>Tuesday 23 November 2021 – 13.00<br>Wednesday 9 February 2022 – 13.00<br>Thursday 7 April 2022 – 13.00<br>Wednesday 6 July 2022 – 13.00<br>Wednesday 26 October 2022 – 13.00<br>Wednesday 23 November 2022 – 13.00 |                          |

**\*** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.