

**University of Suffolk
Board of Directors Meeting**

1.00pm, Wednesday 23 November 2022

AGENDA

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|----|--|--------------------------|
| 1. | Apologies | Formal
Business |
| 2. | Declarations of Interests | Formal
Business |
| 3. | A. Minutes of the Board meeting held on 26 October 2022 (MP)
<i>(Agree minutes for publication)</i> | Approval |
| | B. Matters arising (MP) | Discussion &
Approval |
| 4. | Vice-Chancellor's Update (HL) <i>(Paper attached)</i> | Information |

Papers for Discussion

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|----|---|-----------------------------|
| 5. | A. Marketing and Communications Strategy (JC) <i>Paper attached</i> | Discussion &
Approval |
| | B. Student Recruitment and Enrolment (JC) <i>Paper attached</i> | Information &
Discussion |
| | C. People and OD Strategy (JB) <i>Paper attached</i> | Information &
Discussion |
| | D. People Reporting 2021/22 (JB) <i>Papers attached</i> | Discussion &
Approval |
| | I. POD Annual Report and Metrics | |
| | II. Gender Pay Gap Infographic | |
| | III. Equality, Diversity and Inclusivity Annual Report | |
| | E. Annual Report of the Audit and Risk Committee (PW) <i>Paper attached</i> | Discussion &
Approval |
| | F. Going Concern Report (ST) <i>Paper attached</i> | Information &
Discussion |
| | G. Financial Statements and Report of the External Auditors for 2021/22 (ST) <i>Paper attached</i> | Discussion &
Approval |
| | H. Prevent Duty Compliance Annual Data Return and Safeguarding Report (TG) <i>Paper attached</i> | Discussion &
Approval |
| | I. Annual Health, Safety and Wellbeing Report (TG) <i>Paper attached</i> | Discussion &
Approval |
| | J. Campus Sustainability Report 2021/22 (TG) <i>Paper attached</i> | Information & |

K.	Degree Classifications Commitment (MD) <i>Paper attached</i>	Discussion Information & Discussion
L.	Period 3 Management Accounts (ST) <i>Paper attached</i>	Information & Discussion
M.	Annual Financial Return (AFR) Assumptions (ST) <i>Paper attached</i>	Discussion & Approval
N.	Recommendations from Nominations Committee (AS) Verbal	Approval
O.	Recommendations from Remuneration Committee (AS) Verbal	Approval

*** Papers for Information**

6.	A.	OfS Letter Regarding LD Training (HL) <i>Paper attached</i>	Information
	B.	Internal Audit Annual Report (TG) <i>Paper attached</i>	Information
	C.	Operational Plan and Exception Report for 2022/23 (HL) <i>Paper attached</i>	Information
	D.	Audit and Risk Committee Minutes (6 October & 3 November 2022) (PW) <i>Paper attached</i>	Information
	E.	Nominations Committee Minutes (14 October 2022) <i>Paper attached</i>	Information
	F.	Senate Minutes (12 October 2022) (HL) <i>Paper attached</i>	Information
	G.	Directors Register of Attendance (TG) <i>Paper attached</i>	Information

7. Any Other Business

8. Dates of Next Meetings:

Wednesday 11 January 2023 – 12.00 – Virtual Coffee
 Tuesday 7 February 2023 – 13.00
 Thursday 16 March 2023 – 11.00 – Virtual Coffee
 Wednesday 26 April 2023 – 13.00
 Wednesday 7 June – 2023 – 11.00 – Virtual Coffee
 Tuesday 4 July 2023 – 13.00
 Tuesday 31 October 2023 – 13.00
 Tuesday 28 November 2023 – 13.00

***** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.