

**University of Suffolk
Board of Directors Meeting**

**2.00pm, Tuesday 23 November 2021
The Hold**

AGENDA

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|----|---|--------------------------|
| 1. | Apologies | Formal
Business |
| 2. | Declarations of Interests | Formal
Business |
| 3. | A. Minutes of the Board meeting held on 26 October 2021 (MP)
(Agree minutes for publication) | Approval |
| | B. Matters arising (MP) | Discussion &
Approval |
| 4. | Vice-Chancellor's Update (HL) (Verbal) | Information |

Papers for Discussion

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|----|---|-----------------------------|
| 5. | A. Presentation and Discussion on Student Growth in Ipswich (HL)
<ul style="list-style-type: none"> • Student Recruitment and Enrolment Update (TG/PB)
<i>Paper attached</i> | Information &
Discussion |
| | B. People Metrics Report 2020/21 (JB) <i>Paper attached</i> | Information &
Discussion |
| | C. Remuneration Policy (JB) <i>Paper attached</i> | Approval |
| | D. Health and Safety & Wellbeing Annual Report (TG) <i>Paper attached</i> | Discussion &
Approval |
| | E. Annual Report of the Audit and Risk Committee (PW) <i>Paper attached</i> | Approval |
| | F. Going Concern Report (ST) <i>Paper attached</i> | Approval |
| | G. Financial Statements and Report of the External Auditors for 2020/21 (ST) <i>Paper attached</i> | Approval |
| | H. Prevent Duty Compliance Annual Monitoring Review (TG) <i>Paper attached</i> | Discussion &
Approval |
| | I. Period 3 Management Accounts (ST) <i>Paper attached</i> | Discussion &
Approval |
| | J. Recommendation from Nominations Committee (TG) (<i>paper attached</i>) | Approval |

*** Papers for Information**

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|-----------|-----------|---|--------------------------|
| 6. | A. | Internal Audit Annual Report (TG) <i>Paper attached</i> | Information |
| | B. | Operational Plan and Exception Report for 2021/22 (HL) <i>Paper attached</i> | Information & Discussion |
| | C. | Audit and Risk Committee Minutes (3 November 2021) (PW) <i>Paper attached</i> | Information |
| | D. | Senate Minutes (13 October 2021) (HL) <i>Paper attached</i> | Information |
| | E. | Company Seal Register (TG) <i>Paper attached</i> | Information |
| | F. | Directors Register of Attendance (TG) <i>Paper attached</i> | Information |

7. Any Other Business

8. Dates of Next Meetings:

Wednesday 9 February 2022 – 13.00
Thursday 10 March 2022 – 11.30 – Virtual Coffee
Thursday 7 April 2022 – 13.00
Tuesday 17 May – 2022 – 12.00 – Virtual Coffee
Wednesday 6 July 2022 – 13.00
Wednesday 26 October 2022 – 13.00
Wednesday 23 November 2022 – 13.00

***** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.