

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Wednesday 6 July 2022
IWIC Seminar Room, The Atrium**

AGENDA

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| 1. | Apologies | Formal
Business |
| 2. | Declarations of Interests | Formal
Business |
| 3. | A. Minutes of the Board meeting held on 7 April and 15 June 2022 (MP) | Approval |
| | B. Matters arising (MP) | Discussion &
Approval |
| 4. | Chair's Update (MP) <i>Verbal</i> | Information |
| 5. | Vice-Chancellor's Update (HL) <i>Paper attached</i> | Information |

Papers for Discussion

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|----|---|-----------------------------|
| 6. | A. Strategy for Growth Report (HL) <i>Paper attached</i> | Discussion &
Approval |
| | B. Student Recruitment Update (JC/TG) <i>Paper attached</i> | Information &
Discussion |
| | C. Estates Strategy Update Presentation (TG/NL) <i>Verbal</i> | Discussion &
Approval |
| | D. 2021-22 Management Accounts and 2022-23 Budget (ST) <i>Paper attached</i> | Discussion &
Approval |
| | E. Update on Access and Participation Plan (APP) (MD) <i>Paper attached</i> | Information &
Discussion |
| | F. National Student Survey (NSS) Outcomes (MD) <i>Verbal</i> | Information &
Discussion |
| | G. Financial Policy Approvals (ST) <i>Papers attached</i> | Approval |
| | I. Financial Regulations | |
| | II. Anti-Corruption Policy | |
| | III. Modern Slavery and Human Trafficking Policy | |
| | IV. Delegation of Financial Authority Policy | |
| | V. Value for Money Policy | |
| | H. Fundraising (TG) <i>Papers attached</i> | Discussion & |

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|-----|---|--------------------------|
| I. | Code of Ethical Fundraising Practice | Approval |
| II. | Approval of the Alborada Trust Donation | |
| I. | Recommendations of the Nominations Committee (TG) Verbal | Discussion &
Approval |
| J. | Outcomes of the Remuneration Committee (AS) <i>Verbal</i> | Information |

*** Papers for Information**

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| 7. | A. | Operational Plan and Exception Report (HL) <i>Paper attached</i> | Information |
| | B. | Audit and Risk Committee Minutes (26 May 2022) PW <i>Paper attached</i> | Information |
| | C. | Senate Minutes (16 March 2022) (HL) <i>Paper attached</i> | Information |
| | D. | Nominations Committee Minutes (25 May 2022) (MP) <i>Paper attached</i> | Information |
| | E. | Directors Register of Attendance (TG) <i>Paper attached</i> | Information |

8. Any Other Business

9. Dates of Next Meetings:

Wednesday 26 October 2022 – 13.00
 Wednesday 23 November 2022 – All day – includes Workshop
 Tuesday 7 February 2023 – 13.00
 Wednesday 26 April 2023 – 13.00
 Tuesday 4 July 2023 – 13.00
 Tuesday 31 October 2023 – 13.00
 Tuesday 28 November 2023 – 13.00

***** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.