

**University of Suffolk  
Board of Directors Meeting**

**2.00pm, Tuesday 6 July 2021  
Auditorium, 2<sup>nd</sup> Floor, Waterfront Building**

**AGENDA**

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|----|--|--------------------------|
| 1. | <b>Apologies</b>   | Formal<br>Business       |
| 2. | <b>Declarations of Interests</b>   | Formal<br>Business       |
| 3. | <b>A. Minutes of the Board meetings held on <a href="#">22 April 2021</a> (WP)</b> | Approval                 |
|    | <b>B. Matters arising (WP)</b>   | Discussion &<br>Approval |
| 4. | <b>Approval of Student Nominees (TG) <i>Paper attached</i></b>                     | Approval                 |
| 5. | <b>Vice-Chancellor's Update (HL) <i>Paper attached</i></b>                         | Information              |

**Papers for Discussion**

- |    |  |                             |
|----|--|-----------------------------|
| 6. | <b>A. Student Recruitment Update (TG) <i>Paper attached</i></b>  | Information &<br>Discussion |
|    | <b>B. 2020-21 Management Accounts and 2021-22 Budget (ST) <i>Paper attached</i></b>  | Discussion &<br>Approval    |
|    | <b>C. Financial Strategy (ST) <i>Paper attached</i></b>  | Approval                    |
|    | <b>D. Operational Plan and Exception Report (HL) <i>Paper attached</i></b>   | Information &<br>Discussion |
|    | <b>E. Update on Stage 2 IoT Bid (MD) <i>Presentation</i></b>   | Information &<br>Discussion |
|    | <b>F. Financial Policy Approvals (ST) <i>Paper attached</i></b>  | Approval                    |
|    | I. Delegation of Financial Authority Policy  |                             |
|    | II. Modern Slavery and Human Trafficking Policy  |                             |
|    | III. Anti-Corruption Policy  |                             |
|    | <b>G. Recommendations of the Nominations Committee (TG) <i>Paper attached</i></b>  | Discussion &<br>Approval    |
|    | <b>H. Board Email Addresses (PW) <i>Paper attached</i></b>   | Discussion &<br>Approval    |
|    | <b>I. Future Meetings and Hybrid (HL) <i>Verbal</i></b>  | Discussion &<br>Approval    |
|    | <b>J. Development and Advancement through Fundraising and Philanthropy at the University of Suffolk (HL) <i>Paper attached</i></b> | Discussion &<br>Approval    |

**\* Papers for Information**

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|----|----|--|-------------|
| 7. | A. | LD Training Partnership (MD) <i>Paper attached</i>   | Information |
|    | B. | Audit and Risk Committee Minutes (20 May 2021) PW <i>Paper attached (Appended Apprenticeships QIP and SAR)</i>   | Information |
|    | C. | Nominations Committee Minutes (2 December 2020, 11 February, 1 April and 4 June 2021) (WP) <i>Paper attached</i> | Information |
|    | D. | Senate Minutes (3 and 30 March 2021) (HL) <i>Paper attached</i>  | Information |
|    | E. | Company Seal Register (TG) <i>Paper attached</i>   | Information |
|    | F. | <a href="#">Directors Register of Attendance</a> (TG) <i>Paper attached</i>                                      | Information |

**8. Any Other Business**

**9. Dates of Next Meetings:**

Tuesday 26 October 2021 – 13.00  
Tuesday 23 November 2021 – 13.00  
Wednesday 9 February 2022 – 13.00  
Thursday 7 April 2022 – 13.00  
Wednesday 6 July 2022 – 13.00  
Wednesday 26 October 2022 – 13.00  
Wednesday 23 November 2022 – 13.00

Board/Senate Workshop: TBC - 9am on 23 November or 15 December?

3 Coffee mornings per year: TBC

**\*** Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair and Secretary at least 48 hours prior to the meeting.