

**University of Suffolk
Board of Directors Meeting**

**1.00pm, Tuesday 4 July 2023
Digitech Centre, Adastral Park**

AGENDA

1. **Apologies** Formal Business
2. **Declarations of Interests** Formal Business
3. **A. Minutes of the Board meeting held on [26 April](#) and [12 June](#)
Approval 2023 (MP)
(Agree minutes for publication)**
- B. Matters arising (MP)** Discussion &
Approval
4. **Vice-Chancellor's Update (HL) (Paper attached)** Information
5. **Presentation: The HE Landscape and 10K to 2030 (HL)**

Papers for Discussion

6. **A. Student Recruitment Update (JC) Paper attached** Information &
Discussion
- B. 2022/23 Management Accounts (Period 9) (SC) Paper attached** Information &
Discussion
- C. 2023/24 Budget Setting and Financial Strategy (SC) Papers Discussion & attached**
Approval
- D. East Coast College Update (HL) Paper attached** Discussion &
Approval
- E. Financial Policy Approvals (SC) Papers attached** Approval
 - I. Financial Regulations
 - II. Delegation of Financial Authority Policy
 - III. Value for Money Policy
 - IV. Importing Goods
 - V. Procurement Policy

- VI. Purchasing Card Policy
- VII. Treasury Investment Policy
- VIII. Long-term Investment Policy

- F. Governance Effectiveness Review (TG) *Papers attached* Discussion &
 - I. Scheme of Delegation Approval
 - II. Action Plan
- G. Research Integrity Statement (MD) *Paper attached* Information & Discussion
- H. Partnerships Update (MD) *Paper attached* Discussion & Approval
- I. University of Suffolk Dental CIC (TG) *Paper attached* Approval
- J. Remuneration Committee Report to the Board (AS) *Paper* Information *attached*

* **Papers for Information**

- 7. A. Operational Plan and Exception Report for 2022/23 (HL) *Paper* Information *attached*
- B. Audit and Risk Committee Minutes (25 May 2023) (PW) *Paper* Information *attached*
- C. Nominations Committee Minutes (5 June 2023) (MP) *Paper* Information *attached*
- D. Senate Minutes (15 March 2023) (HL) *Paper attached* Information
- E. Company Seal Register (TG) *Paper attached* Information
- F. [Directors Register of Attendance](#) (TG) *Paper attached* Information

8. **Any Other Business**

9. **Dates of Next Meetings**

Tuesday 31 October 2023 – 13.00
 Tuesday 28 November 2023 – 9.00 – Board/Senate Workshop Tuesday
 28 November 2023 – 13.00
 Tuesday 6 February 2024 – 13.00 – Additional Meeting
 Tuesday 23 April 2024 – 13.00 Tuesday
 2 July 2024 – 13.00
 Wednesday 30 October 2024 – 13.00
 Wednesday 27 November 2024 – 13.00

* Papers for information are for report only and will not be discussed at the meeting. If you would like to open an agenda item for discussion, please contact the Chair or Secretary at least 48 hours prior to the meeting.